This training activity has been delivered as part of the Strategic Planning and Budgeting project, funded by the European Union. The overall objective of the project is to contribute to strengthening of beneficiary countries’ capacity to design and implement medium-term macro-fiscal policy. For more information on the project, please refer to: www.cef-see.org/bcpdi/spb.

Workshop Report
This workshop was delivered as part of the Strategic Planning and Budgeting project, funded by the European Union. The overall objective of the project is to contribute to strengthening of beneficiary countries’ capacity to design and implement medium-term macro-fiscal policy. The objective of this workshop was to help participants better understand the challenges in implementing program oriented budgets. By the end of this workshop, participants were able to:

- Reiterate key concepts of program and performance-based budgeting, including types of budget classifications and the role of performance information in policy evaluation and spending review and in the steering of agencies.
- Describe key implementation challenges and the factors that are necessary to make program oriented budgeting work in practice.
- Define the new trends in introducing and implementing program budgeting, and benefit from the interactive exchange of knowledge among the workshop participants.

**Topics covered:**

- Design of a program oriented budget classification
- Program evaluation; procedures, regulations and implementation
- Steering of arm’s length agencies: The role of performance information
- Spending review; procedures, relation with the revision of the medium term expenditure framework

**Lecturers:**

- Dirk-Jan Kraan, Public Financial Management Advisor for South East Europe of the IMF
- Joanne Kelly, Professor of Public Administration, Australia/New Zealand School of Government
- Frans van Nispen tot Pannerden, Associate Professor of Public Administration, Erasmus University, Rotterdam

**Participants:**

There were 17 participants from Albania, Bosnia and Herzegovina, Croatia, Kosovo, Latvia, Macedonia, Montenegro and Turkey.
Evaluation:

**Overall satisfaction with the course**

No. of all responses: **17**, Average mark: **4.58**

**The seminar addressed issues that are important to my work**

No. of all responses: **16**, Average mark: **4.38**

**Selected Participants' Comments:**

- The lecturers had great knowledge in this field, they were encouraging and stimulating, and they made us being active all the time.
- Our administrators and coordinator were excellent and we were extremely pleased with every single thing.
- I really enjoyed being a part of this course.