



BUDGET PREPARATION AND EXECUTION LEARNING PROGRAM





DEAR BUDGET EXPERT,

At the CEF, we believe that officials concerned with public financial management (PFM) can make things happen. As a public official, you significantly contribute to the quality of work done by your institution. Your learning and access to a network of peers enable you in making your contribution.

As experts of learning and knowledge sharing, we make sure that we understand your learning needs. We design programs and search for knowledge to respond to these needs.

We make sure that we place you— participants at our learning activities— at the center of our attention. We offer a platform where you can meet your peers and remain connected with them in a regional network of experts that can become your support group.

I invite you to join us in learning. Get inspired and empowered to approach challenging tasks and make a difference for your team, your institution, and your country!

Thank you for being part of our budget community.

JANA REPANŠEK
CEF Director

LEARNING APPROACH & TOPICS

The BPE learning program offers events of different formats.

WORKSHOPS



BLENDED EVENTS



WEBINARS



ONLINE COURSES



TOPICS COVERED:

- Medium-term budget frameworks
- Program and performance budgeting
- Public investments management
- Spending reviews
- Fiscal risks management
- Public debt management
- Fiscal transparency
- Preparation of line ministries' budgets
- Fiscal programming of structural reforms
- Gender responsive budgeting
- Citizens budgets
- Budget execution
- EU funding sources for South East Europe
- Role of parliaments in budgeting
- Managing financing and costing of health care, social protection and education

We cooperate closely with a variety of **partners** to provide unique access to **relevant country cases and successful international practices**: Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ), European Union, Global Initiative for Fiscal Transparency (GIFT), International Monetary Fund, Ministry of Finance of Netherlands, Ministry of Finance of Slovak Republic, Ministry of Finance of Slovenia, OECD, Overseas Development Institute, World Bank Group and others.



WWW.LINEMINISTRIES.ORG

Join us at the CEF Line Ministries Portal that opens doors to continuous learning from your peers and gives access to the latest information, resources and learning opportunities relevant to carrying out PFM reforms in your institution and country.



**Line
Ministries
Portal**

OBJECTIVES OF THE PROGRAM

Budget Preparation and Execution (BPE) learning program supports our constituency's efforts in establishing sound PFM systems that foster flexible, efficient and output-oriented management of public resources.

PROMOTE
FISCAL
TRANSPARENCY
AND RISKS
MANAGEMENT.

ENSURE WELL-
FUNCTIONING
MEDIUM-
TERM BUDGET
FRAMEWORKS.

IMPROVE
PERFORMANCE-
ORIENTED
BUDGETARY
DECISION-MAKING.

It addresses the innovative mechanisms and tools for budgeting aimed at fostering accountability, transparency and fiscal sustainability of all PFM actors.



47

EVENTS
DELIVERED



1,347

PARTICIPANTS
ATTENDED

Statistics for period 2014–2018



“ When designing the BPE Learning Program, we cooperate closely with our constituency to ensure its relevance to their needs. Our **adaptive approach secures provision of learning opportunities aligned to specifics of the region.** We combine sound international practices with the experiences and knowledge brought by our participants to provide unique access to variety of reform options.

By allowing a space to promote achievements of individuals and institutions, **we seek to empower and build their confidence to take bold, innovative and proactive reform steps.**

TARA VASILJEVIĆ
Program Specialist, CEF



Technical assistance and training should be closely linked to meet the PFM capacity development needs of the region. As the IMF's PFM Adviser, financed by the EU, covering six of the CEF's constituency countries, I provide in-country technical advice in the very broad areas of BPE and reporting to meet current and emerging needs.

Working closely with CEF colleagues, we jointly design innovative and effective learning events in the areas of fiscal risks, medium-term budgeting, public investment management and cash and debt management, among others, to deliver more efficient, effective and public spending.

SUZANNE FLYNN

PFM Adviser for South East Europe, International Monetary Fund



Already since the very beginning of the CEF, BPE has been the backbone of its learning program. Back then, BPE activities focused on strengthening the capacities of officials from finance ministries, however since the 2008 financial crisis, the target audience has broadened to also include line ministries.

Since joining the EU is an important economic and political objective of the countries from the region, **BPE learning program also systematically addresses issues emerging from the integration of the candidate countries into the highly complex and reinforced European economic governance.**

MOJMÍR MRAK

Associate Fellow, CEF



Building on the signals from our constituency, **we enter more confidently into facilitating learning for line ministries.** Besides providing a carefully tailored approach at face-to-face events and online learning at the CEF Online Learning Campus, in the Line Ministries Portal we facilitate interactions and networking that continues beyond event participation.

With our strengthened presence in the constituent countries, we can better support them and also learn about successes and innovations taking place in the region.

NATASHA ILIJEVA ACEVSKA

Program Officer, CEF



WWW.CEF-SEE.ORG/
BUDGET-PREPARATION-AND-EXECUTION

TARGET AUDIENCE



**We aim to strengthen
the financial
management
functions of officials
from:**

- MINISTRIES OF FINANCE
- LINE MINISTRIES
- INDEPENDENT FISCAL INSTITUTIONS
- AND PARLIAMENTS

**by facilitating knowledge and information
exchange among them.**



” I attended several CEF events as a participant and also as a lecturer. These experiences helped me strengthen my coordination, leadership and presentation skills. I also see an important value added of my participation at CEF events in developing a strong network with the peers and lecturers from other countries, which is extremely useful for exchange of experiences. This strongly enables us now in the period of pre-accession to the EU.

MARTIN NOVESKI

Senior Associate, Budget and Funds Department, Ministry of Finance of North Macedonia



The Ministry of Finance of Montenegro has fruitful cooperation with the CEF and recognizes it as a regional knowledge hub in the PFM area. From personal experience, and based on feedback of other colleagues, I can tell that CEF events always cover the topics of the greatest relevance to the ongoing reforms. They provide us with the knowledge and skills beneficial not only to our everyday work, but also for creating and implementing new reforms.

After attending CEF events, we bring back to Montenegro positive impressions and memories, as well as a valuable network of peers and lecturers from other countries open to share their experiences and ideas even beyond the events. As the Ministry's CEF Coordinator, I would emphasize that not only do CEF events cover a variety of topics but they are also excellently organized. The team spirit and enthusiasm of the CEF staff stimulates and promotes open communication and close cooperation among participants.

ALEKSANDRA MARKOVIĆ

CEF Coordinator and Budget Analyst, Directorate for Budget, Ministry of Finance of Montenegro



The CEF events I have attended were well-organized and relevant, covering the most recent fiscal topics. This participation has definitely enhanced my work performance. It has helped me in reshaping the framework of budget preparation and implementation at our ministry, while considering its impact on the overall economy.

In addition, the training helped increase my capacity to adopt new techniques and methods, and enhance motivation to design and initiate innovative reforms in my ministry. Additional value of the training was the exchange of experiences with participants from other countries.

VANINA JAKUPI

Director, Directorate for Managing PFM Reforms, Ministry of Finance and Economy of Albania

**TOGETHER
WE CAN MAKE
THINGS HAPPEN**

CEF at a Glance

OUR MISSION

We support capacity development for finance officials in South East Europe through learning.

OUR WORK

We work with our constituency by directly contributing to the design and implementation of their public financial management, tax policy and administration, and central banking reform efforts. We do this through innovative, participatory, and practical learning solutions. The CEF serves as a knowledge hub for the region: we combine topical expertise and in-depth knowledge of countries in the region with a good grasp of leadership skills required to manage reforms. We know how to nurture and deepen learning among individuals and institutions.

OUR HISTORY

We were established in 2001 under the Stability Pact for South East Europe by the Slovenian Government, at the initiative of the Slovenian Ministry of Finance and in close cooperation with other ministries of finance of former Yugoslav countries and Albania. In 2015, the CEF became an international organization.

OUR CONSTITUENCY

We primarily serve ministries of finance, tax administrations, and central banks in Albania, Bosnia and Herzegovina, Bulgaria, Croatia, Kosovo, North Macedonia, Moldova, Montenegro, Romania, Serbia, Slovenia, and Turkey. We also address capacity development needs of other stakeholders and are present in some other countries.



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