

# FISR2

STRUCTURAL REFORMS BETTER INTEGRATED  
WITHIN FISCAL FRAMEWORKS

## EFFECTIVE REPORTING ON RA IMPLEMENTATION

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## Slovenia – our story (RRF)

Slowly and steadily

- Identification of Challenges and Opportunities as a response to the COVID-19 pandemic (GVT/LMs, 2020)
- Consultations and Coordination – engaging stakeholders, drafting the plan, close coordination with EC to ensure alignment (2021)
- Submission and Approval (4/2021 and 7/2021 respectively)

Disruption and derail

- Shifting politics/priorities and institutional change (4-6/2022)
- Critical failure in meeting milestones (6/2022)
- Reduction of funding (6/2022)

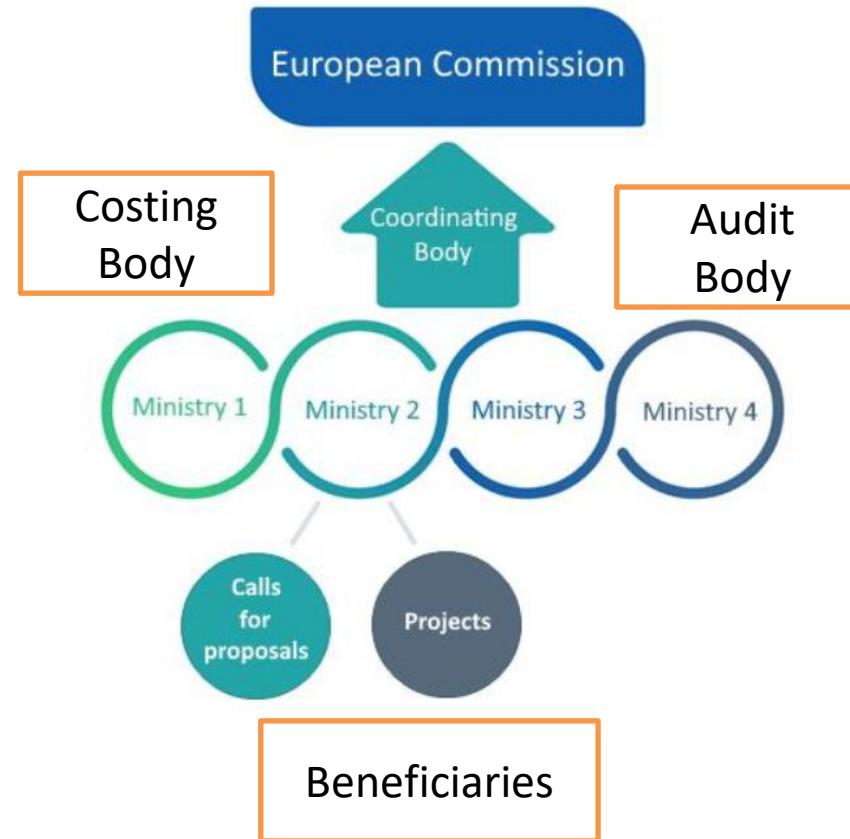
Repositioning

- Switching to emergency management mode and taking control - coordination/cooperation/communication (6+/2022)

Back on track

- Adjustments and implementation (2022–2023)
- **2nd wave of disruption (energy crisis, war in UA, inflation, floods....)**

# Structure of NRRP in Slovenia



# Initial plan

## Total funding available under Slovenia's RRP

		Final RRP financial breakdown on 1 July 2021		
Development area	Project / Measure	Total (million EUR)	Grants (million EUR)	Loans (million EUR)
GREEN TRANSITION	COMPONENT 1: Renewable energy sources and energy efficiency	146.00	46.00	100.00
	COMPONENT 2: Sustainable building renovation	86.05	86.05	0.00
	COMPONENT 3: Clean and safe environment	472.80	152.80	320.00
	COMPONENT 4: Sustainable mobility	311.90	218.90	93.00
	COMPONENT 5: Circular economy – resource efficiency	48.00	48.00	0.00
<b>Total</b>		<b>1,064.75</b>	<b>551.75</b>	<b>513.00</b>
DIGITAL TRANSFORMATION	COMPONENT 1: Digital transformation of the economy	56.50	56.50	0.00
	COMPONENT 2: Digital transformation of the public sector and the public administration	260.17	260.17	0.00
<b>Total</b>		<b>316.67</b>	<b>316.67</b>	<b>0.00</b>

# Initial plan

SMART, SUSTAINABLE AND INCLUSIVE GROWTH	COMPONENT 1: Research, development and innovation	132.22	132.22	0.00
	COMPONENT 2: Increasing productivity; investor-friendly business environment	157.50	157.50	0.00
	COMPONENT 3: Labour market – measures to reduce the impact of negative structural trends	56.28	56.28	0.00
	COMPONENT 4: sustainable development of tourism, including cultural heritage	127.00	127.00	0.00
	COMPONENT 5: Strengthening competences, especially digital ones and those required in new jobs	264.36	190.99	73.37
	KOMPONENTA 6: Efficient public institutions			
<b>Total</b>		<b>737.36</b>	<b>663.99</b>	<b>73.37</b>
HEALTHCARE AND SOCIAL SECURITY	COMPONENT 1: Healthcare	224.90	224.90	0.00
	COMPONENT 2: Social security and long-term care	79.00	20.00	59.00
	COMPONENT 3: Social housing	60.00	0.00	60.00
	<b>Total</b>	<b>363.90</b>	<b>244.90</b>	<b>119.00</b>

<b>Total</b>	<b>2,482.68</b>	<b>1,777.31</b>	<b>705.37</b>
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Share	Green	Digital
<b>Total</b>	<b>42.45%</b>	<b>21.46%</b>

# Meaningful reporting – big picture of RA

Payment request #	Planned amount (mio EUR)	# of milestones / targets	# of met milestones/ targets	Official deadline	LMs in charge of milestones / targets
1.	57	12	1	Q4 2024	LM1, LM2
2.	147	19	1	Q2 2025	LM3, LM4
3.	157	17	1	Q4 2025	LM7
4.	164	5	1	Q2 2026	LM1, LM2, LM4, LM5
5.	229	11	0	Q4 2026	LM2, LM3, LM4, LM 6
6.	208	16	0	Q2 2027	LM3
7.	144	19	0	Q4 2027	LM2
<b>SKUPAJ</b>	<b>1.612</b>	<b>105</b>	<b>4</b>		

# 1st pmt request Dec 2024- status report

#	Reform #	Contents	LM in charge	Contact person
1	2.1.1.	Implementation of electricity Integration Package	LM1	Mr ...
2	2.2.1.	5G security bylaw adopted by Government	LM2	Ms ...
3	4.2.2.	Enhance freedom of expression by amending 3 laws	LM3	
4	4.4.2.	Alignment with EU visa regime with at least 3 countries	LM4	
5	4.5.1.	Strategy & Action Plan for 25/26 adopted (corruption prevention)	LM5	

# Meaningful reporting – big picture of RA (later stage if delays occur – @risk report)

Payment request #	Planned amount (mio EUR)	# of milestones / targets	# of met milestones/ targets	Official deadline	Realisti deadline as estimated by LM	LMs in charge of delayed milestones / targets
1.	57	12	1	Q4 2024	ok	/
2.	147	19	1	Q2 2025	ok	/
3.	157	17	1	Q4 2025		/
4.	164	5	1	Q2 2026	30.09.2025	LM1 (M137)
5.	229	11	0	Q4 2026	30.06.2025	LM2 (M29), LM3 (M118), LM4 (M8)
6.	208	16	0	Q2 2027	30.06.2026	LM3 (T15)
7.	144	19	0	Q4 2027	31.03.2026	LM2 (T34)
<b>SKUPAJ</b>	<b>1.612</b>	<b>105</b>	<b>4</b>			

# Meaningful „traffic light“ reporting – by pmt request

## Payment request # 1, due Q4/2024

	Milestone code	Target / milestone short description	LM in charge	Planned deadline	Risks involved
1.	M8	Energy efficiency management action plan in the economy	LM1	6/2025	Analysis for the preparation of the basis for the action plan was ordered. Adoption planned at government level in June 2025.
2.	M29	Entry into force of the Resolution on the National Program for Protection against Natural and Other Disasters	LM2	3/2025	Due to the floods, it was necessary to amend the resolution. Preparation of the resolution is ongoing, but due to coordination procedures with relevant stakeholders, the resolution will be adopted with a delay.
3.	M55	Operating Company for the management of public passenger traffic Development and application of green budget methodology	LM3	✓	
4.	M70	Additional 100 Gb/s backbone fiber connections	LM4	✓	
5.	T107	Submission of a legislative proposal for amendments to the Pension Insurance Act to the National Assembly	LM5	✓	
6.	M138	Establishment of an independent body for quality monitoring and control in the healthcare system	LM6	6/2025	Due to the delay of M137 there is a high risk of delay in M138 milestone.
7.	M182	Awarding the contract for the construction of the Infection Clinic	LM7	✓	
8.	M190	Entry into force of the Long-Term Care Act	LM7	✓	The public tender may be challenged by the non-chosen contractors
9.	M197	Entry into force of by-laws of the Long-Term Care Act	LM8	✓	
10.	M198	Entry into force of the Act	LM8	2/2025	Out of 15 by-laws, 8 have been adopted and 7 are in the coordination process.

## Key take-aways/lessons learned

- Stewards change, **country is the same**, and blame games do not do the trick
- There will not necessarily be a chance for **(re)negotiating RA**
- **Clear wording** and its understanding is one of the keys for successful implementation - ask yourself: do we know **what needs to be done** in this milestone/step/reform?
- **A single entry** / coordination **point** with the EC (RA made it mandatory!)
- **Regular** and structured:
  - meetings / contacts at **technical & state secretaries'** levels (weekly)
  - link with **PMO** to keep it going as planned (weekly)
  - (progress) reporting at **GVT sessions** (monthly)
  - (progress) reporting in **Parliament** (quarterly)
- Transparent, **clear and simple** communication

 **Do not assume** stakeholders are on board – plan, **check**, act

# Key elements of effective reporting

- Understand the reform framework and indicators (qualitative and quantitative steps).
- Introduce/develop the system of monitoring and reporting including IT support.
- Create your own reporting timeline:
  - (progress) reporting at **Ministry of European Integration** (weekly)
  - (progress) reporting at **government sessions** (monthly)
  - (progress) reporting in **Parliament** (quarterly)

## Discussion

- **Strong political commitment, tight and constant link with PMO.**
- **Dedicated public officials**
- Can you identify any parallels with your case?
- Is there something you could use?
- What is there you need?

